

EATON COUNTY BOARD OF COMMISSIONERS

MEMBERS

Tim Barnes
Blake Mulder
Terrance Augustine
Brandon Haskell
Jeanne Pearl-Wright
Jane Whitacre
Mark J. Mudry
Joseph Brehler



MEMBERS

Brian Droscha
Dairus Reynnet
Wayne Ridge
Brian Lautzenheiser
Jim Mott
Jeremy Whittum
Barbara Rogers

1045 Independence Blvd, Charlotte, MI 48813

EATON COUNTY BOARD OF COMMISSIONERS/PUBLIC SAFETY COMMITTEE

THURSDAY, MARCH 3, 2022, 4:00 P.M.

BOARD OF COMMISSIONERS' ROOM, COUNTY COURTHOUSE, CHARLOTTE

AGENDA

1. Call to Order.
2. Pledge of Allegiance.
3. Agenda Additions and Changes.
4. Approval of February 3, 2022 Minutes.
5. Limited Public Comment.
6. Sheriff's Office Update.
7. Jail and Youth Facility Security System Project.
8. Monthly Reports.
 - Reimbursement
 - Jail Census
 - Court Security
9. Central Dispatch Update.
10. Emergency Services Update.
11. Public Defender Update.
12. Miscellaneous.
13. Limited Public Comment.
14. Adjournment.

A quorum of the Board of Commissioners may be present at this meeting.

PUBLIC SAFETY COMMITTEE

THURSDAY, FEBRUARY 3, 2022

4:00 P.M.

MINUTES

MEMBERS PRESENT: Chairman Commissioner Tim Barnes, Vice-Chairman Commissioner Wayne Ridge, Commissioner Brandon Haskell, Commissioner Mark Mudry, Commissioner Brian Droscha, and Commissioner Dairus Reynnet

ABSENT: Commissioner Jane Whitacre

ALSO PRESENT: Chairman Jeremy Whittum, Controller John Fuentes, Undersheriff Jeff Cook, Chief Deputy Adam Morris, Captain Chris Kuhlman, Dispatch Director Kelly Cunningham, Deputy Dispatch Director Francis D'Huyvetter, Public Defender Timothy Havis, Solution Area Planner Rod Sadler, and Jerri Nesbitt

The February 3, 2022, regular meeting of the Public Safety Committee was called to order at 4:00 p.m. by Chairman Barnes.

The Pledge of Allegiance was given by all, led by Commissioner Barnes.

AGENDA ADDITIONS AND CHANGES

There were no additions or changes to the agenda. Commissioner Haskell moved to approve the agenda as presented. Commissioner Reynnet seconded. Motion carried unanimously.

APPROVAL OF MEETING MINUTES

Commissioner Droscha moved to approve the Minutes of the January 6, 2022 Public Safety Committee Meeting. Commissioner Mudry seconded the motion. Motion carried unanimously.

LIMITED PUBLIC COMMENT

None.

SHERIFF'S OFFICE UPDATE

Undersheriff Cook highlighted the major incidents that occurred in January 2022.

PRIVATE GRANT APPLICATION

Chief Deputy Morris requested approval for the Sheriff's Office to apply for a grant through the Firehouse Subs Public Safety Foundation in the amount of \$20,000. If awarded, the funds would be used for scuba gear for new members of the Tri-County Dive Team. Commissioner Droscha

made a motion to recommend approval to the Board of Commissioners. Commissioner Haskell seconded the motion. Motion carried unanimously.

Chief Deputy Morris updated the committee on progress made in researching the possibility of purchasing a Mobile Command Unit through The Shyft Group to be used during critical incidents throughout Eaton County. A conference call was conducted and a meeting is being scheduled with The Shyft Group offices. Discussion Held.

JAIL AND YOUTH FACILITY SECURITY SYSTEM PROJECT

Controller Fuentes reported that contracts have been approved and executed. A project kick-off meeting is being scheduled for February.

MONTHLY REPORTS

Controller Fuentes reported that the monthly jail census remains lower than historically expected. Efforts continue to offer housing to MDOC inmates. There were no unusual incidents to report from court security.

CENTRAL DISPATCH UPDATE

Central Dispatch Director Cunningham reported that the mobile radio update project has been delayed due to the affects of the COVID pandemic on staffing. A School Safety Meeting was held with local first responders and school superintendents with the goal of making schools safer. Topics covered to improve safety and response included; giving access to all cameras to Central Dispatch and in the vehicles of first responders, referencing classrooms by room number as opposed to by teacher's name, and training on the utilization of the Rave Panic Button System.

EMERGENCY SERVICES UPDATE

Solution Area Planner Rod Sadler presented the Hazardous Materials Emergency Preparedness Grant and the Homeland Security Grant applications. Commissioner Droscha made a motion to approve the resolutions to the Board of Commissioners. Commissioner Haskell seconded the motion. Motion carried unanimously.

The Hazardous Mitigation Plan update survey results were presented with approximately 270 responses being received. The Capabilities Assessment was held with 10 communities participating. Approval by FEMA is anticipated in October 2022.

PUBLIC DEFENDER UPDATE

Public Defender Administrator Havis provided an update on the pending approval of the Michigan Indigent Defense Commission (MIDC) Standards 6 and 7, which is expected by the end of this year. The Eaton County Public Defender's office is operating within the normal range of Standard 6 - Workload Standard, which would not be expected to impact current staffing levels. Standard 7 – Qualification and Review Standard, establishes education and training requirements. It was reported that the County's current compliance plan exceeds the minimums required in the standard.

MISCELLANEOUS

Controller Fuentes reminded the committee of the ORV Ordinance Public Hearing on February 16th at the Board of Commissioners Meeting.

LIMITED PUBLIC COMMENT

None.

ADJOURNMENT

Chairman Commissioner Barnes adjourned the meeting at 4:30 p.m.

The next regularly scheduled meeting of the Public Safety Committee will be held March 3, 2022, at 4:00 p.m.

Commissioner Tim Barnes
Chairperson, Public Safety Committee

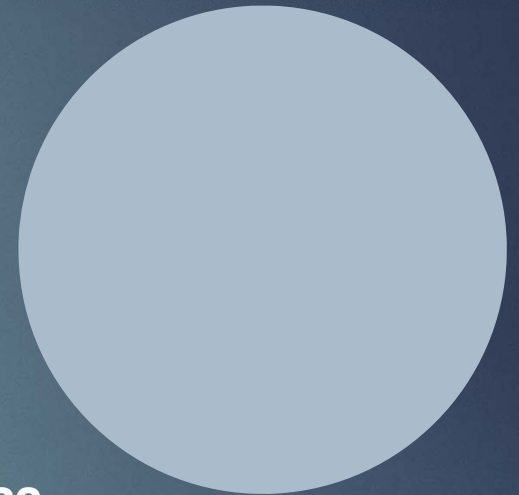
Road Patrol Personnel Breakdown

EATON COUNTY SHERIFF'S OFFICE



Current Vacancies

- ▶ **6 Vacancies**
 - Not including upcoming retirements/attrition
- ▶ **3 Vacancies Each**
 - Delta
 - County
 - All 6 vacancies to be in county patrol by April '22
- ▶ **4 Deputies in FTO (These are *not* considered vacancies)**



COUNTY PATROL



PERSONNEL ALLOCATION

▶ CHIEF DEPUTY

▶ CAPTAIN – 2

▶ LIEUTENANT - 1

▶ SERGEANTS - 5

▶ Deputies – 14 (1 assigned to Courts)

▶ Deputy – Windsor Twp.

▶ Training Deputy

▶ Quarter Master/Property Deputy

▶ Detectives – 2

▶ Secondary Road Patrol – 2

(Nearly 1 SRP spot funded by grant funds. Remainder, and 2nd Deputy funded by County.

ROAD PATROL SHIFT STAFF

4 SGT'S, 13 DEPUTIES, 2 SRP – 12 HOUR SHIFTS

Sgt. #1 – Day Rotation 1	Sgt. #2 – Night Rotation 1	Sgt. #3 – Day Rotation 2	Sgt. #4 – Night Rotation 2
DEPUTY	DEPUTY	DEPUTY	DEPUTY
DEPUTY	DEPUTY	DEPUTY	DEPUTY
<i>Vacant</i>	DEPUTY	<i>Vacant</i>	<i>Vacant</i>
SRP - DEPUTY		SRP - DEPUTY	

3 CURRENT VACANCIES – INCREASES TO 6 IN APRIL

Remaining Staffing Assignments

DETECTIVE BUREAU

D/Sgt.

Detective

Detective

ADMIN

Deputy - Training

Deputy – QM/Property

Deputy- Courts

COMMUNITY DEPS

Deputy – Windsor (Funded by Windsor Twp)

Deputy – Maple Valley – School Resource Officer

- \$30k contract for 2 days each week during school year.



DELTA TOWNSHIP PATROL



PERSONNEL ALLOCATION

- ▶ LIEUTENANT – 1
 - ▶ SERGEANTS – 4
 - ▶ DEPUTIES – 24
- 3 TRAFFIC DEPUTIES FULLY FUNDED BY DELTA
- ▶ DETECTIVES - 4



SHIFT STAFFING

Sgt. #1	Sgt. #2	Sgt. #3	Sgt. #4
Deputy	Deputy	Deputy	Deputy
Deputy	Deputy	Deputy	Deputy
Deputy	Deputy	Deputy	Deputy
Vacant	Deputy	Vacant	Deputy
		Vacant	
<i>Deputy – In Training</i>	<i>Deputy – In Training</i>	<i>Deputy – In Training</i>	<i>Deputy – In Training</i>

Traffic Cars

Deputy

Deputy

Deputy

Detectives

Deputy

Deputy

Deputy

Deputy

Sgt. #1

Open (Deputy in Training)

Deputy

Deputy

Deputy

Open (Deputy in Training)

Sgt #2

Deputy

Deputy

Deputy

Deputy

Open (Deputy in Training)

Sgt #3

Deputy

Deputy

Deputy

Open -Vacant 1

Open (Deputy in Training)

Sgt #3

Deputy

Deputy

Deputy

Deputy

Open Vacant 2

Open- Vacant 3

Deputy

Deputy

Deputy

Overview

- ▶ 4 of 7 Vacancies - Deputies are currently in FTO
- ▶ 3 Overall Vacancies – This will be zero upon forced transfers of Deputies assigned to county patrol

EXPECTED/POSSIBLE ATTRITION

2022 (5)

2023 (4)

2024 (6)

August

- Deputy
- Detective

October

- Captain

November

- Chief Deputy
- Deputy

May

- Sergeant

June

- Lieutenant
- Deputy

December

- Deputy

May

- Deputy

July

- Detective
- Deputy

August

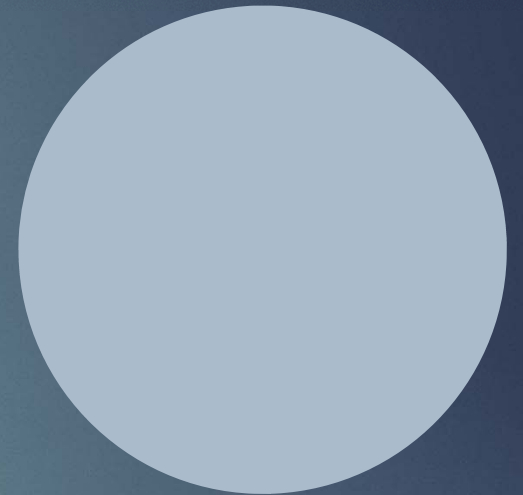
- Deputy

October

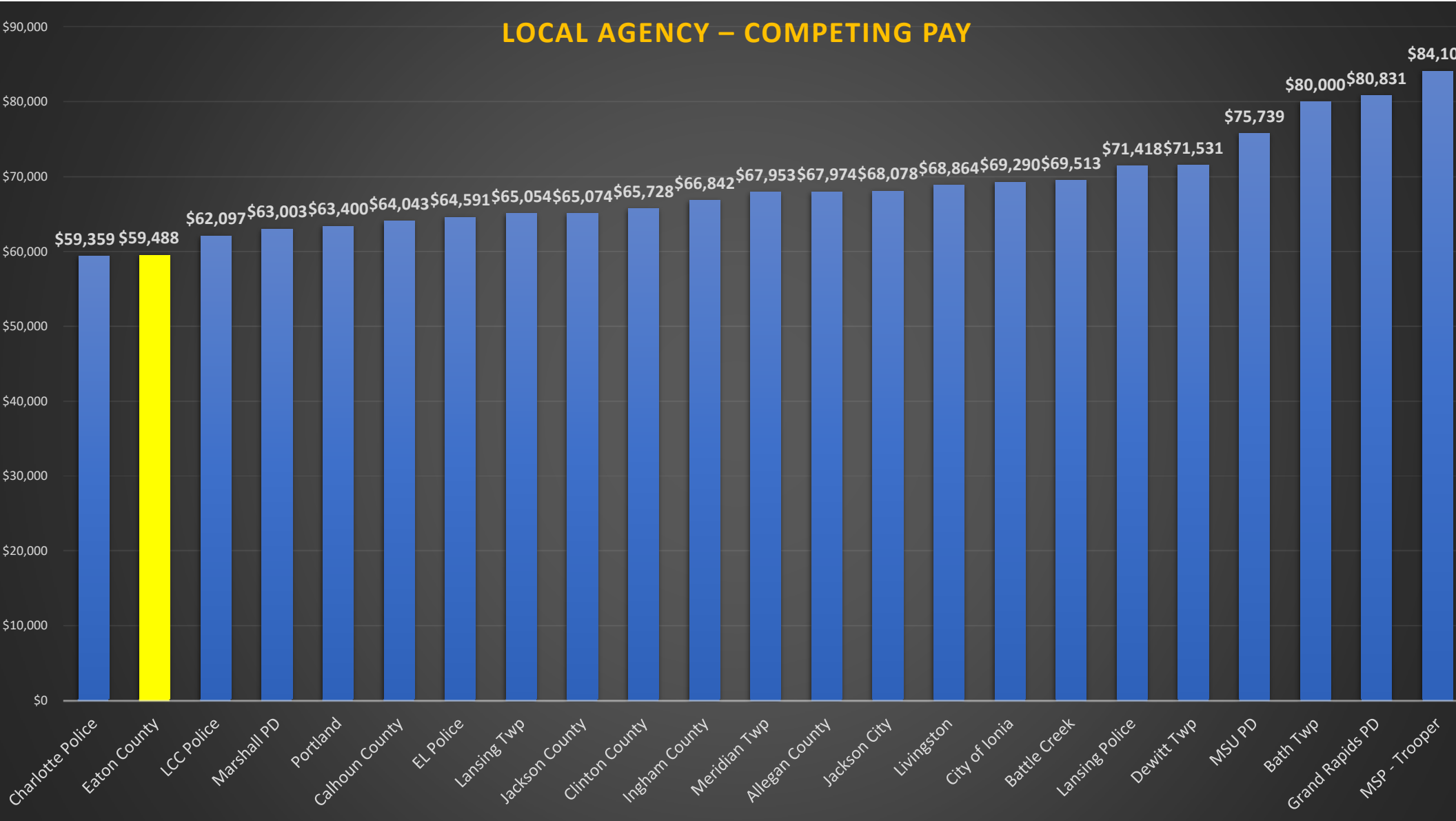
- Deputy
- Lieutenant

(2026 (4) – Sergeant, Deputy, Detective, Deputy)

23%



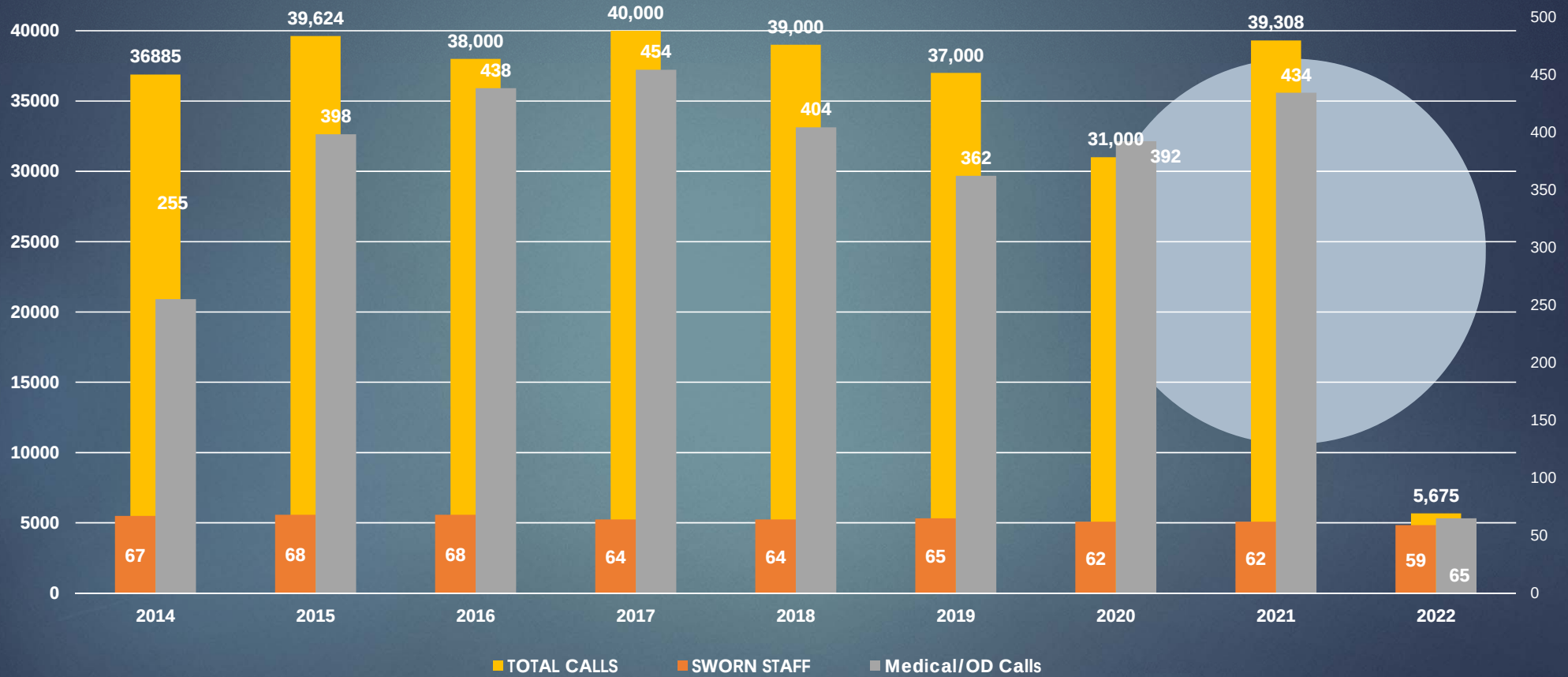
LOCAL AGENCY – COMPETING PAY



WAGES – COUNTY COMPARABLES



Calls for Service - Staffing Level Comparison



Recruiting Efforts

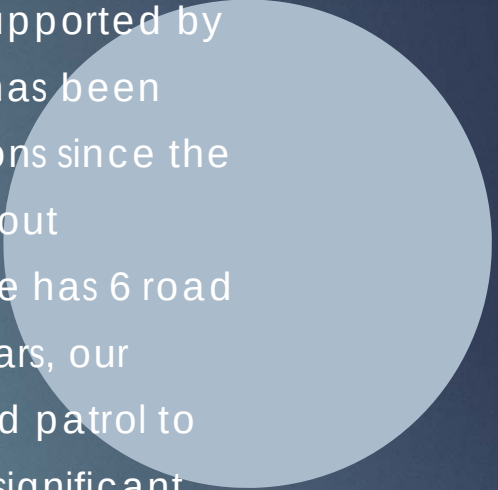


- ▶ D/Sgt serves as academy staff member at LCC/Mid-Michigan Police Academy
- ▶ 2 Additional command members involved in training and scenarios at Mid-Michigan Police Academy
- ▶ Jail Sponsorship opportunities
- ▶ College visits and presentations – Ferris State and Northern Michigan
- ▶ Social Media advertisement
- ▶ Explorer Program
- ▶ Representation at community events
- ▶ Sgt. Dahlgren holds monthly meetings with Olivet College Campus Safety Director/CJ Professor Phil Reed
- ▶ Capt Kuhlman has 1 on 1 meetings with students in CJ program at Olivet College
- ▶ Job Posting on MCOLES and MSA websites
- ▶ Networking and relationship building with area agencies
- ▶ Outreach to MP Unit of MI National Guard

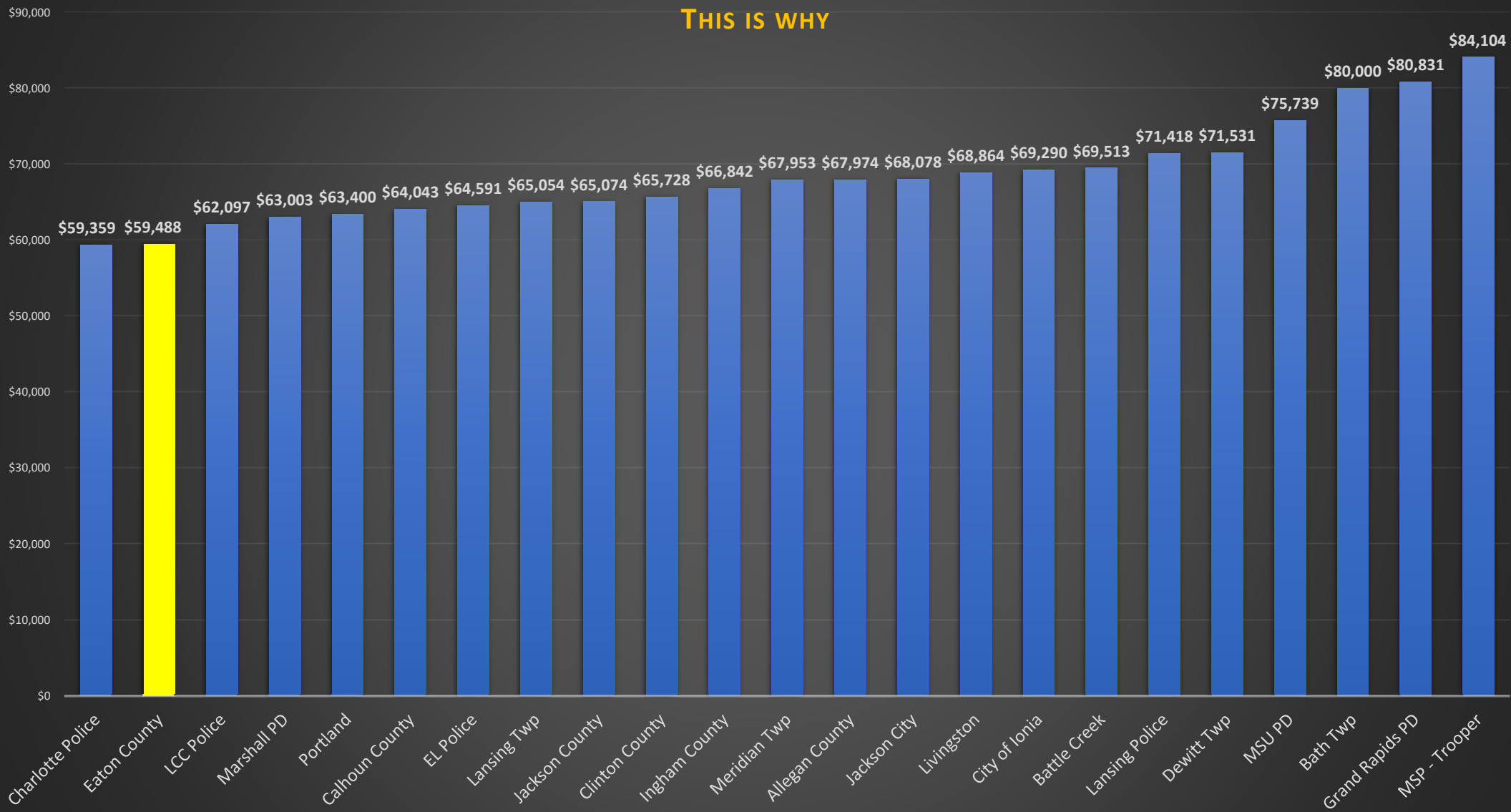
Stability and Safety Concerns



Although the Eaton County Sheriff's Office is a progressive, well supported by the community, and intelligently led agency, the Sheriff's Office has been receiving a minimal amount of applications for road patrol positions since the beginning of 2020. The Sheriff's Office routinely goes months without receiving a valid application. As of March 2022, the Sheriff's Office has 6 road patrol vacancies. Beginning in 2022, and over the course of 4 years, our office will lose a minimum of 19 of our allotted 65 members of road patrol to retirement. This is in addition to the 6 current vacancies. This is a significant concern to our agency in terms of providing continuous, effective, and efficient law enforcement services to Eaton County, as we struggle to fill open positions with committed applicants.



THIS IS WHY



► **ALL VACANCIES WILL BE IN COUNTY PATROL DIVISION**

4 SGT's, 8 DEPUTIES, 2 SRP – 12 HOUR SHIFTS

DEPUTY – WINDSOR CONTRACT - DEPUTY – MAPLE VALLEY AGREEMENT

Sgt. #1 Day Rotation 1	Sgt. #2 Night Rotation 1	Sgt. #3 Day Rotation 2	Sgt. #4 Night Rotation 2
DEPUTY	DEPUTY	DEPUTY	DEPUTY
SRP – DEPUTY	DEPUTY	SRP - DEPUTY	DEPUTY
VACANT	VACANT	VACANT	VACANT
VACANT	VACANT		
DEPUTY – Windsor Contract		Deputy – Maple Valley Contract	

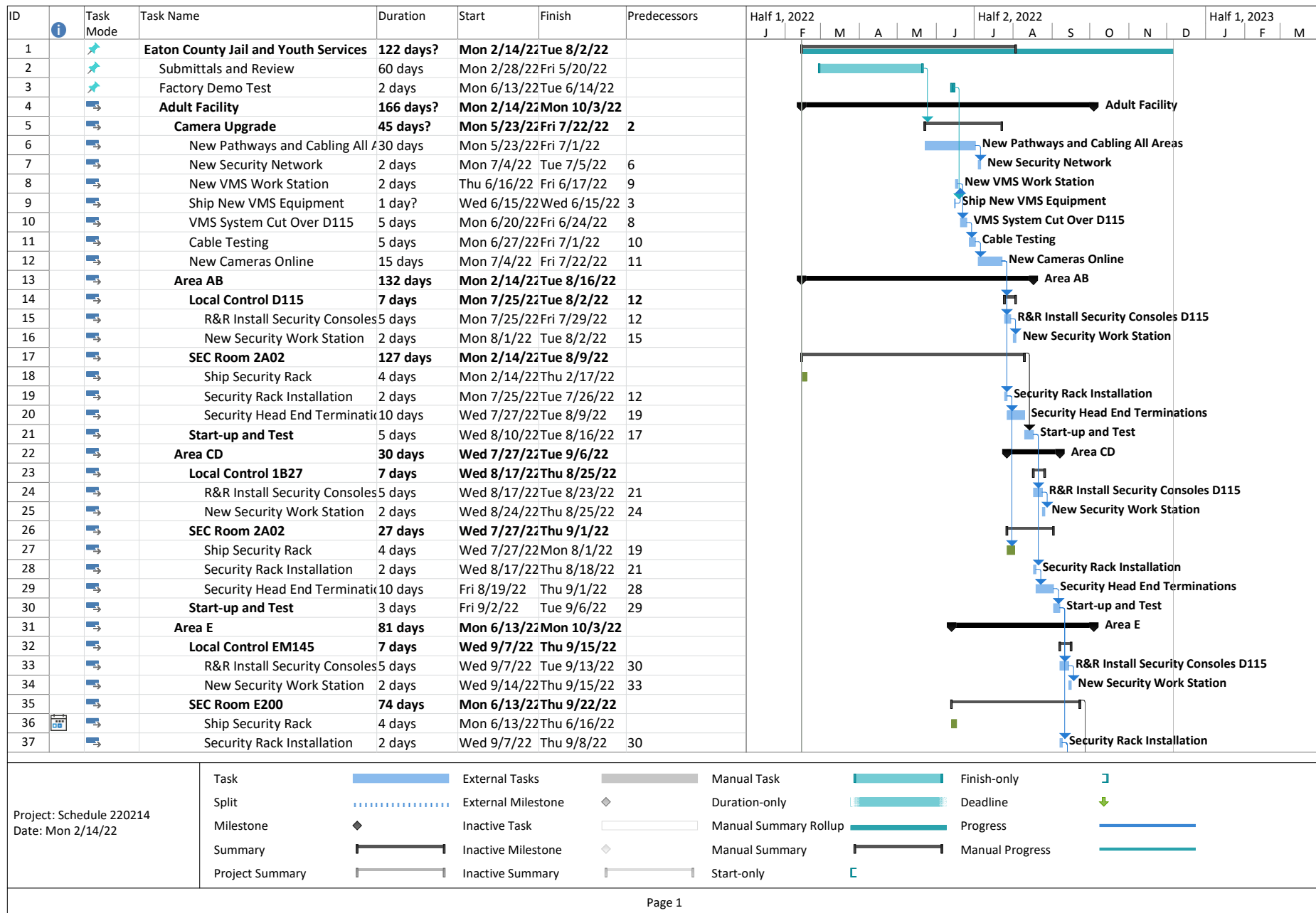


Ideas / Discussion

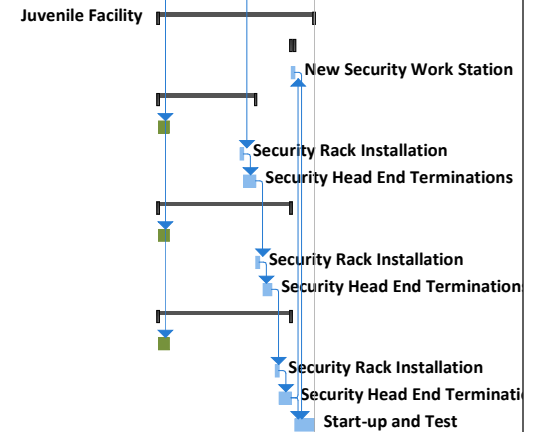
- ▶ Staffing
- ▶ Retention/Recruiting
- ▶ Concern - Promotions/Demotions
- ▶ Transfers/Assignments
- ▶ Shift Options
- ▶ Sponsorships
- ▶ Cadets
- ▶ Wages
- ▶ Benefits
- ▶ Union Considerations
- ▶ Perks
- ▶ What are candidates seeking

THIS ISSUE BELONGS TO ALL ECSO MEMBERS...ESPECIALLY OUR LEADERS





ID	Task Mode	Task Name	Duration	Start	Finish	Predecessors	Half 1, 2022	Half 2, 2022	Half 1, 2023
							J F M A M J	J A S O N D	J F M
38		Security Head End Termination	10 days	Fri 9/9/22	Thu 9/22/22	37			
39		Start-up and Test	7 days	Fri 9/23/22	Mon 10/3/22	35			
40		Global Testing	15 days	Tue 10/4/22	Mon 10/24/22	39			
41									
42		Juvenile Facility	62 days	Fri 9/9/22	Mon 12/5/22				
43		Local Control 123	2 days	Wed 11/23/22	Thu 11/24/22				
44		New Security Work Station	2 days	Wed 11/23/22	Thu 11/24/22	56			
45		SEC Room 115	39 days	Fri 9/9/22	Wed 11/2/22				
46		Ship Security Rack	4 days	Fri 9/9/22	Wed 9/14/22	37			
47		Security Rack Installation	2 days	Tue 10/25/22	Wed 10/26/22	40			
48		Security Head End Terminations	5 days	Thu 10/27/22	Wed 11/2/22	47			
49		SEC Room 160	53 days	Fri 9/9/22	Tue 11/22/22				
50		Ship Security Rack	4 days	Fri 9/9/22	Wed 9/14/22	37			
51		Security Rack Installation	2 days	Thu 11/3/22	Fri 11/4/22	48			
52		Security Head End Terminations	5 days	Mon 11/7/22	Fri 11/11/22	51			
53		SEC Room 104	53 days	Fri 9/9/22	Tue 11/22/22				
54		Ship Security Rack	4 days	Fri 9/9/22	Wed 9/14/22	37			
55		Security Rack Installation	2 days	Mon 11/14/22	Tue 11/15/22	52			
56		Security Head End Terminations	5 days	Wed 11/16/22	Tue 11/22/22	55			
57		Start-up and Test	7 days	Fri 11/25/22	Mon 12/5/22	56,44			



Project: Schedule 220214 Date: Mon 2/14/22	Task		External Tasks		Manual Task		Finish-only	
	Split		External Milestone		Duration-only		Deadline	
	Milestone		Inactive Task		Manual Summary Rollup		Progress	
	Summary		Inactive Milestone		Manual Summary		Manual Progress	
	Project Summary		Inactive Summary		Start-only			

JAIL COUNT SUMMARY

Feb-22

Day	Building Total	Eaton County Pop.	Female Inmates	MDOC	WRAP	% of Capacity	% of Eaton County Pop
1	163	136	20	9	18	44%	83%
2	165	138	21	9	18	44%	83%
3	164	137	20	9	18	44%	83%
4	165	137	21	10	18	44%	83%
5	172	144	22	10	18	46%	83%
6	171	143	21	10	18	46%	83%
7	170	142	20	10	18	45%	83%
8	166	138	20	10	18	44%	83%
9	165	138	20	9	18	44%	83%
10	163	136	19	9	18	44%	83%
11	166	139	19	9	18	44%	83%
12	169	142	21	9	18	45%	84%
13	174	147	21	9	18	47%	84%
14	171	144	20	9	18	46%	84%
15	165	138	19	9	18	44%	83%
16	168	142	20	9	17	45%	84%
17	175	149	22	9	17	47%	85%
18	177	147	23	12	18	47%	83%
19	176	147	24	12	17	47%	83%
20	174	145	22	12	17	47%	83%
21	174	145	21	12	17	47%	83%
22	175	145	20	12	18	47%	83%
23	181	151	20	12	18	48%	83%
24	181	150	19	13	18	48%	83%
25	175	141	19	16	18	47%	80%
26	176	142	22	16	18	47%	80%
27	175	141	20	16	18	47%	80%
28	180	146	20	16	18	48%	81%
29		0				0%	#DIV/0!
30		0				0%	#DIV/0!
31		0				0%	#DIV/0!

TOTAL

576

307

499

46%

38%

Bldg Total

4796

Avg/Day

171

Eaton Cty. Total

3977

Avg/Day

142

Housing Total

307

Avg/Day

11

Female Total

576

Avg/Day

21

Court Security Screening Monthly Report 2022

	People Screened	People Not Screened	Guns Confiscated/ Returned	Knives Confiscated/ Returned	Chemical Agents	Other
January	3102	1224	0	31	9	38
February	2707	1169	0	27	9	36
March						
April						
May						
June						
July						
August						
September						
October						
November						
December						
Totals	5809	2393	0	58	18	74

Juvenile Court Security Screening Monthly Report 2022

	People Screened	People Not Screened	Guns Confiscated/ Returned	Knives Confiscated/ Returned	Chemical Agents	Other
January	1143	0	0	0	0	4
February	1367	0	0	0	0	0
March						
April						
May						
June						
July						
August						
September						
October						
November						
December						
Totals	2510	0	0	0	0	4



Eaton County Central Dispatch

911 Courthouse Dr. | Charlotte MI 48813
Phone: 517-543-4913 | Fax: 517-543-3036

Kelley Cunningham, *Director*
Francis D'Huyvetter, *Deputy Director*

Monthly Report February 2022

- 9,792 Total telephone calls
 - o 3,421 on emergency lines
 - o 6,371 on non-emergency lines
- 2 text-to-911 sessions
- 6,599 incidents
 - o 4,631 Law Enforcement
 - o 1,277 EMS
 - o 691 Fire
- 12 addresses issued

Training:

- Supervisor Carranco & Telecommunicator Bennett attended the Psychology Behind School Shooters training.

Technology and Radios:

- Radio updates and preventive maintenance on all mobile radios are scheduled and should be completed by the end of April.

Operations:

- Telecommunicator Jessica Nunham has been promoted to Supervisor effective April 25th.
- There is currently one (1) Telecommunicator in the training program.
- One (1) applicant has completed the background phase will start mid to late March.
- There is currently one (1) applicant in the background phase of the hiring process.
- There is currently an open hiring process for one (1) Telecommunicator vacancy.
- We have an intern who is a senior at St. Johns High School who will be working with us every Thursday & Friday for the next four (4) weeks.

Outreach:

- Director Cunningham & Deputy Director D'Huyvetter taught Waverly High School staff members how to utilize the RAVE Panic app.
- Deputy Director D'Huyvetter participated in the Eaton RESA tabletop exercise with Emergency Management.

Rave Report:

Inbound 911 Calls	12,315
User-Initiated Tickets	8
Safety Profile Pops	314
Guardian Profile Pops	4
Tickets With Chat	182
Tickets With Chat Response	39
Tickets With Video Sharing	0
Notes Added	0
Tickets with Notes Available	11
Tickets with RapidSOS Location	9,526
Tickets with RapidSOS Data	4,301
Facility Profile Pops	36
Panic Button Activity	36
Safety Profiles Created	25
Facility Profiles Created And Approved	0
Pending Approvals	2
Total Safety Profiles Created	9,722
Total Facility Profiles Created And Approved	72

Yours Truly,



Kelley Cunningham
Director

Eaton County Central Dispatch

Total Calls For Service

February 2022				
Type Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
EMS	1,277	19.4%	2,777	20.4%
Fire	691	10.5%	1,471	10.8%
Police	4,631	70.2%	9,332	68.7%
Total Calls	6,599	100.0%	13,580	100.0%

Eaton County Central Dispatch

EMS Calls For Service

February 2022				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Benton Twp. EMS	98	7.7%	234	8.4%
Delta Twp. EMS	432	33.8%	932	33.6%
Eaton Area EMS	441	34.5%	958	34.5%
Grand Ledge EMS	137	10.7%	321	11.6%
Vermontville EMS	25	2.0%	41	1.5%
Windsor Twp. EMS	116	9.1%	228	8.2%
Outside Agencies* <i>DLHE, LIFE, LTEM, NEMS</i>	28	2.2%	63	2.3%
Total EMS Calls	1,277	100.0%	2,777	100.0%

* Agencies Outside Eaton County

Eaton County Central Dispatch

Fire Calls For Service

February 2022				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Bellevue Fire	24	3.5%	49	3.3%
Benton Twp Fire	31	4.5%	68	4.6%
Charlotte Fire	89	12.9%	204	13.9%
Delta Fire	224	32.4%	495	33.7%
Eaton Rapids City	62	9.0%	134	9.1%
Eaton Rapids Twp.	66	9.6%	135	9.2%
Grand Ledge Fire	44	6.4%	90	6.1%
Hamlin Twp Fire	20	2.9%	36	2.4%
Olivet Fire	23	3.3%	48	3.3%
Roxand Twp. Fire	10	1.4%	22	1.5%
Sunfield Fire	24	3.5%	50	3.4%
Vermontville Fire	22	3.2%	37	2.5%
Windsor Fire	42	6.1%	87	5.9%
Outside Agencies*	10	1.4%	16	1.1%
<i>LTFD, MARE</i>				
Total Fire Calls	691	100.0%	1,471	100.0%

* Agencies Outside Eaton County

Eaton County Central Dispatch

Police Calls For Service

February 2022				
Agency	Month To Date		Year To Date	
	Calls	%/Total	Calls	%/Total
Bellevue Police	52	1.1%	83	0.9%
Charlotte Police	713	15.4%	1,351	14.5%
Eaton County Sheriff	2,436	52.6%	5,019	53.8%
<i>Delta</i>	1,320	28.5%	2,771	29.7%
<i>Out County</i>	1,002	21.6%	2,009	21.5%
<i>Animal Control</i>	114	2.5%	239	2.6%
Eaton Rapids Police	275	5.9%	580	6.2%
Grand Ledge Police	356	7.7%	756	8.1%
Michigan State Police	482	10.4%	961	10.3%
Olivet Police	51	1.1%	79	0.8%
Pottersville Police	258	5.6%	488	5.2%
Outside Agencies*	8	0.2%	15	0.2%
ME				
Total Police Calls	4,631	100.0%	9,332	100.0%

Eaton County 911 Phone Calls Received in 2022			
Month	911	Non-emergency	Total Calls
January	3,791	7,180	10,971
February	3,421	6,371	9,792
March			-
April			-
May			-
June			-
July			-
August			-
September			-
October			-
November			-
December			-
TOTAL	7,212	13,551	20,763

Eaton County New Builds

Date Issued	Certificate #	New Address	City	Zip Code	Permit Type
February 1, 2022	2022-11	4900 RACHAEL FAIRFAX DR	LANSING	48917	NEW BUILD
February 4, 2022	2022-12	4080 HAGER RD	NASHVILLE	49073	NEW BUILD
February 4, 2022	2022-13	1516 N CLINTON TR	CHARLOTTE	48813	AG EXEMPT
February 7, 2022	2022-14	6657 DICKSON DR	GRAND LEDGE	48837	NEW BUILD
February 9, 2022	2022-16	298 WILLIAM DURFEE DR	EATON RAPIDS	48827	ACCESSORY BUILDING
February 9, 2022	2022-15	2546 LAWRENCE HWY	CHARLOTTE	48813	ACCESSORY BUILDING
February 15, 2022	2022-18	110 S MAIN ST	OLIVET	49076	APARTMENT
February 15, 2022	2022-17	108 S MAIN ST	OLIVET	49076	APARTMENT
February 25, 2022	2022-20	7582 N ROYSTON RD	GRAND LEDGE	48837	ELECTRICAL ONLY
February 25, 2022	2022-21	1277 N STEWART RD	CHARLOTTE	48813	NEW BUILD
February 25, 2022	2022-19	2847 PACKARD HWY	CHARLOTTE	48813	NEW BUILD
February 28, 2022	2022-22	475 E VERMONTVILLE HWY	POTTERVILLE	48876	

SURCHARGE OF 1.65																															
	Carryover	FY 21/22				FY 22/23				FY 23/24				FY 24/25				FY 25/26				FY 26/27				FY 27/28					
Projections		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
		\$ 494,028	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000		
Capital		\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	
Contractual		\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	
Maintenance		\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	
Debt		\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ -	
		\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	
Monitoring		\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	
Reserve	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balance	\$ 565,623	\$ 934,451	\$ 1,389,251.12	\$ 1,844,051	\$ 686,523	\$ 1,036,323	\$ 1,491,123.12	\$ 1,945,923	\$ 788,395	\$ 1,188,195	\$ 1,642,995.12	\$ 2,097,795	\$ 940,267	\$ 1,340,067	\$ 1,794,867.12	\$ 2,249,667	\$ 1,092,139	\$ 1,491,939	\$ 1,946,739.12	\$ 2,401,539	\$ 1,244,011	\$ 1,643,811	\$ 2,098,611.12	\$ 2,553,411	\$ 1,395,883	\$ 1,795,683	\$ 2,250,483.12	\$ 2,705,283	\$ 3,160,083	\$ -	

SURCHARGE OF 1.55																															
	Carryover	FY 21/22				FY 22/23				FY 23/24				FY 24/25				FY 25/26				FY 26/27				FY 27/28					
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
Projections		\$ 494,028	\$ 475,000	\$ 475,000	\$ 475,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000	\$ 435,000		
Capital		\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	
Contractual		\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	
Maintenance		\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	
Debt		\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ -	\$ -
Rent		\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	
Monitoring		\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750
Reserve	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,612,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balance	\$ 565,623	\$ 934,452	\$ 1,389,251.51	\$ 1,844,052	\$ 686,524	\$ 996,324	\$ 1,411,123.51	\$ 1,825,924	\$ 628,396	\$ 988,196	\$ 1,402,995.51	\$ 1,817,796	\$ 620,268	\$ 980,068	\$ 1,394,867.51	\$ 1,809,668	\$ 612,140	\$ 971,940	\$ 1,386,739.51	\$ 1,801,540	\$ 604,012	\$ 963,812	\$ 1,378,611.51	\$ 1,793,412	\$ 595,884	\$ 955,684	\$ 1,370,483.51	\$ 1,785,284	\$ 2,200,084		

SURCHARGE OF 1.65 with Data Channel Financed 8 Years																																							
	Carryover	FY 21/22				FY 22/23				FY 23/24				FY 24/25				FY 25/26				FY 26/27				FY 27/28				FY 28/29				FY 29/30					
Projections		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
		\$ 494,028	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000			
Capital		\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	
Contractual		\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	
Maintenance		\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500		
Debt		\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,757,328	\$ -	\$ -	\$ -	\$ -	\$ 1,757,328	\$ -	\$ -	\$ -	\$ 1,757,328	\$ -	\$ -	\$ -	\$ 1,757,328	\$ -	\$ -	\$ -	\$ 1,757,328	\$ -	\$ -	\$ -	\$ 1,757,328	\$ -	\$ -	\$ -	\$ 145,000	\$ -	\$ -	\$ -	\$ 145,000	\$ -	\$ -	\$ -	
Rent		\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950	\$ 1,950		
Monitoring		\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750		
Reserve	\$ 1,612,328	\$ -	\$ -	\$ -	\$ 1,757,328	\$ -	\$ -	\$ -	\$ 1,757,328	\$ -	\$ -	\$ -	\$ 1,757,328	\$ -	\$ -	\$ -	\$ 1,757,328	\$ -	\$ -	\$ -	\$ 1,757,328	\$ -	\$ -	\$ -	\$ 1,757,328	\$ -	\$ -	\$ -	\$ 1,757,328	\$ -	\$ -	\$ -	\$ 1,757,328	\$ -	\$ -	\$ -	\$ -	\$ -	
Balance	\$ 565,623	\$ 934,451	\$ 1,389,251.12	\$ 1,844,051	\$ 541,523	\$ 891,323	\$ 1,346,123.12	\$ 1,800,923	\$ 498,395	\$ 898,195	\$ 1,352,995.12	\$ 1,807,795	\$ 505,267	\$ 905,067	\$ 1,359,867.12	\$ 1,814,667	\$ 512,139	\$ 911,939	\$ 1,366,739.12	\$ 1,821,539	\$ 519,011	\$ 918,811	\$ 1,373,611.12	\$ 1,828,411	\$ 525,883	\$ 925,683	\$ 1,380,483.12	\$ 1,835,283	\$ 532,755	\$ 2,544,883	\$ 2,999,683.12	\$ 3,454,483	\$ 2,151,951	\$ 4,164,083	\$ 4,618,883.12	\$ 5,073,683	\$ 5,528,481		

Eaton County Emergency Manager Ryan Wilkinson Attends In-Residence Session at the Center for Homeland Defense and Security

The Emergence Program is a unique opportunity for homeland security/public safety professionals who are in the **first half** of their careers. The program provides an educational forum and innovation lab for participants to explore “emerging” trends in the world around us (e.g., technology, social, and terrorism). Participants will discuss both the challenges associated with these complex trends as well as the opportunities to rethink how we protect our communities and the nation. In addition, program sessions will assist participants in “emergence” strategies for implementing innovative ideas, being a leader, and for a successful homeland security career.

All costs associated with participating – tuition, books and travel – are covered by CHDS through its sponsor, the U.S. Department of Homeland Security’s National Preparedness Directorate, FEMA.



Picture 1: Emergence Cohort 2001



Picture 2: Eaton County Emergency Manager Ryan Wilkinson (2nd from Left) pictured with Center for Defense and Homeland Security Director Glen Woodbury (Left), Program Lead Ellen Gordon (2nd from Right), Program Lead David O'Keefe (Right)